

Investor presentation: 3Q19 and 9M19 results 10 x = 10 y

22 October 2019

Forward looking statements



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2.	Georgia Capital strategy & capital allocations
3.	Results discussion Georgia Capital
4.	Portfolio overview
5.	Georgian macro overview
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CGEO:LN performance



LSE premium listed, with more than 90% institutional shareholder base

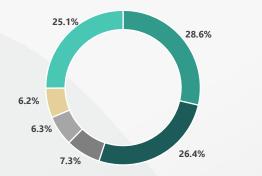
GCAP shareholders allocation by geography

USA

other

UK/Ireland

Scandinavia



* Includes both vested and unvested awarded shares





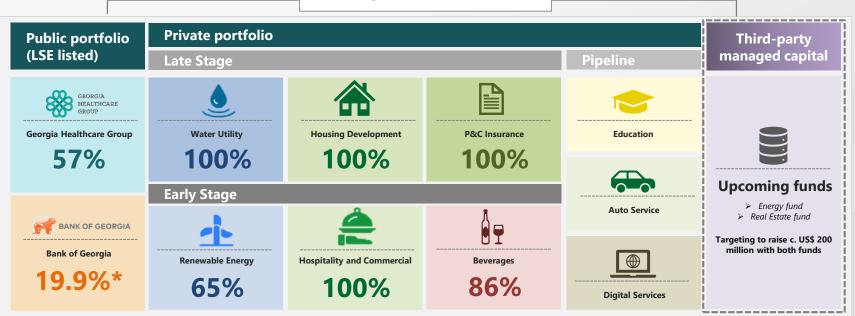
GCAP top shareholders	30-Sep-2019
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Rank	Shareholder name	Ownership
1	M&G Investment Management Ltd	8.24%
2	Schroder Investment Management Ltd	5.32%
3	LGM Investments Ltd	3.85%
4	Consilium Investment Management LLC	3.70%
5	Norges Bank Investment Management	3.46%
6	Vanguard Group Inc	3.21%
7	Van Eck Global	3.00%
8	Dunross & CO AB	2.99%
9	Dimensional fund advisors	2.56%
10	Aberdeen Standard Investments	2.45%
	Total	38.78%

Our portfolio at a glance







Georgia Capital aspires to deliver total shareholder returns of 10 times over 10 years 10x = 10y

* As long as Georgia Capital's stake in BoG is greater than 9.9%, it will exercise its voting rights in Bank of Georgia in accordance with the votes cast by all other shareholders on all shareholder votes. Page 5

Key growth drivers across our existing private portfolio



Georgia Capital private portfolio

Late Stage Housing Development Water Utility P&C Insurance Compulsory local TPL insurance Water tariff growth Asset light strategy The best platform to capitalize on Digital transformation Energy market deregulation growing housing market Significantly underpenetrated P&C Efficiency gains US\$ 15mln stabilized annual cash flow insurance market in Georgia (0.6%) Stable regulatory environment with fair after 2023 return on investment Transformation into REIT

Pipeline



Education

- Fragmented private school education market
- Diversified business model combining premium, mid-level and affordable K-12 schools
- GEL 70 million + EBITDA by 2025 (up to 30,000 learners)
- High multiple and high ROIC business

Auto Service

- Capitalising on large and fragmented GEL 1.8 billion market
- Vehicles older than 10 years represent 90% of total auto park
- Diversified business model with digital platform combining many different auto-related services

Early Stage

Renewable Energy

- Platform with potential to become deregulated market leader
- Growing electricity demand (1.4TWh deficit by 2019)
- 50MW installed capacity and a pipeline of 330MW in the medium term



- Growing tourism inflows, up 19.1% y-o-y in 2018
- 1,000 operational hotel rooms in 2021
- US\$ 30mln annual NOI after 2023
- 12%-18% target ROICs from hotels
- Spin-off yielding properties and hotels as listed REITs

Beverages

- Georgia's favorable trade regimes (FTAs with EU and China) provide potential for export growth
- c. 29% of the tourism inflows spent on food & beverages
- Grow vinevard base to 1.000 hectares from current 704 hectares
- 10-year exclusivity from Heineken to produce and sell beer in Georgia

Digital Services

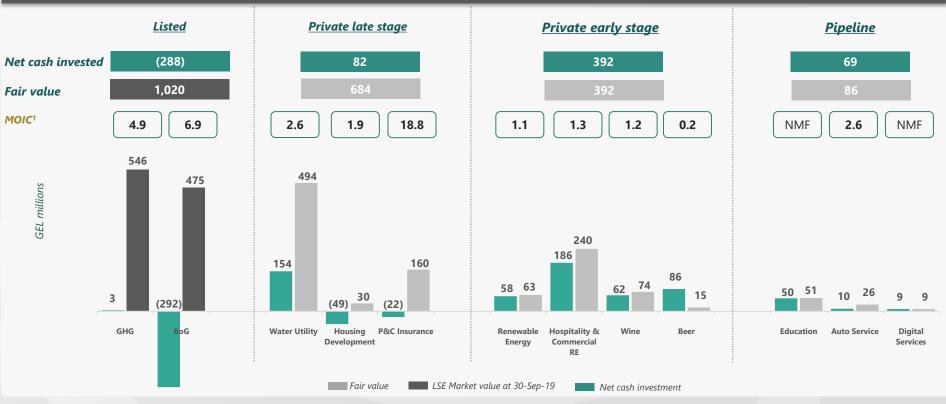
- Capitalising on the high growth digital sector
- Creating digital start-ups focused on Georgia, with small bets

Well positioned to aspire 10x = 10y with existing private portfolio

Key portfolio highlights | 30 September 2019



Gross cash invested of GEL 1.0 billion translating into GEL 2.2 billion portfolio value



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Solid track record



Created three listed companies from Georgia, on the premium segment of the London Stock Exchange

Capital raise

The Georgia Capital management team has a track record of executing more than 45 acquisitions in banking, insurance, healthcare, utilities, retail, ٠ FMCG and other sectors (c. 40 acquisitions were made under the • BGEO Group)

Acquisitions

Uniquely positioned given the access to capital in a small frontier economy, where access to capital is limited:

- c.US\$ 500 mln raised in equity at I SF
- Issued five Eurobonds totaling US\$ 1.5 billion
- **US\$ 3 billion**+ raised from IFIs • (EBRD, IFC etc.)

Total number of acquisitions executed



Total amount of debt raised (US\$)

4.5bn+

121% IRR from GHG IPO

66% IRR from m² Real Estate projects

121%

Exit IRR

IRR from GHG IPO

Recent acquisitions



July 2019

(1) 80% equity stake in the current campus and 90% equity stake in three new schools that will be developed under green school brand.

(2) Includes actual and projected future capital allocations.

(3) An additional earn-out may apply subject to EBITDA target within the next three academic years. The cumulative EV paid will not exceed 5.6x EV/EBITDA of the respective year (including performance-related deferred consideration).



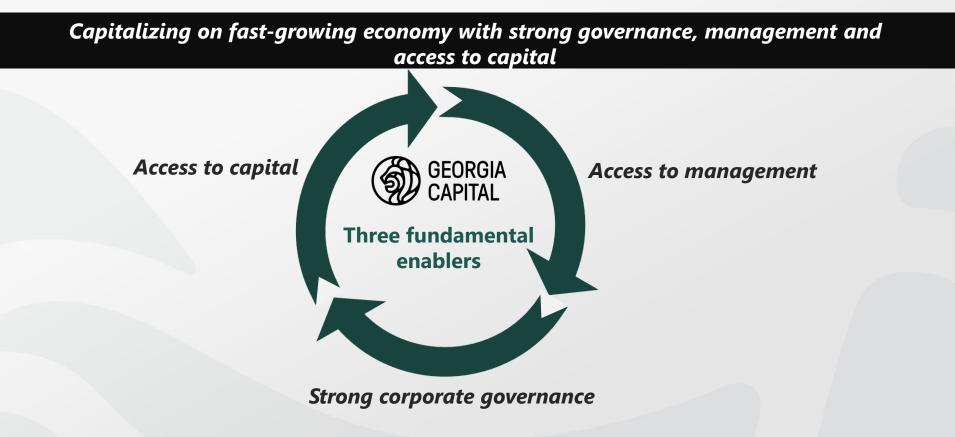
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Georgia Capital – Your ground floor investment opportunity





Strong corporate governance How we run Georgia Capital

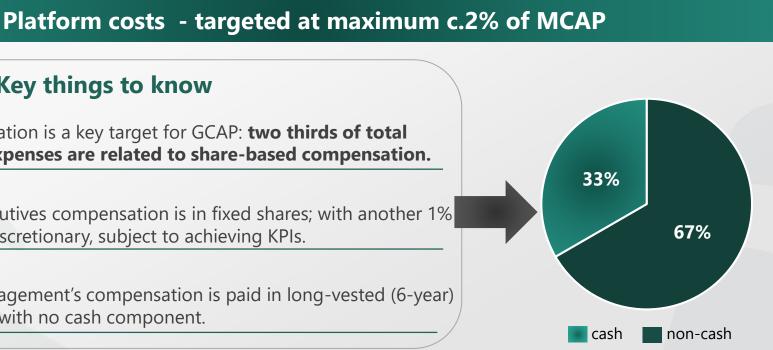


Strong board, composed solely of independent directors with extensive international experience

Approximately 25 employees at the management company level

Highly experienced management team in each portfolio company with a strong measure of independence

Solid corporate governance and oversight



Key things to know

Strong corporate governance

Cash preservation is a key target for GCAP: two thirds of total operating expenses are related to share-based compensation.

Aligned shareholder and management interests by share compensation

c. 1% of executives compensation is in fixed shares; with another 1% being fully discretionary, subject to achieving KPIs.



GCAP's management's compensation is paid in long-vested (6-year) shares only, with no cash component.



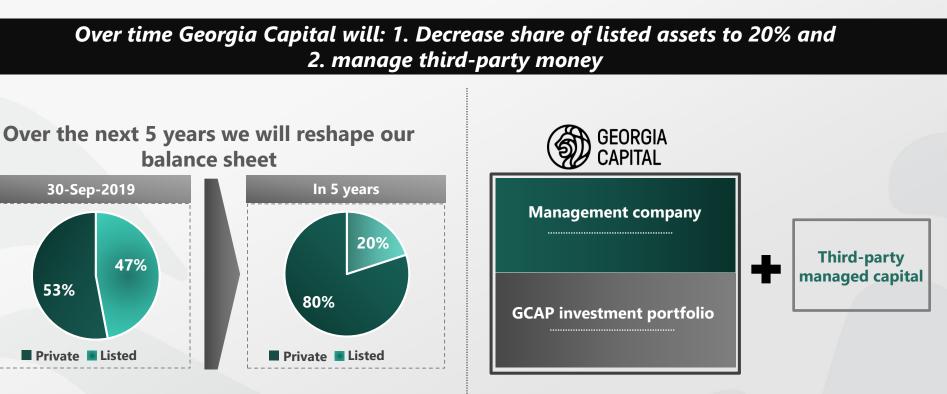
Managing investments *Share ownership plan of management in portfolio companies*



Investment stage	P	Pipeline Discovery	Acquis Entra		Early Young Portfoli Companies	io		Late Large Portfolio Companies	Targe	et to	
Sector	Digital services	Education	Auto Service	Renewable Energy	Hospitality & Commercial RE	Beverages	Housing Development	P&C Insurance	W ater Utility	Georgia Healthc Group	are Bank of Georgia Group
Portfolio Company Development Focus	≻ Disco	overy stage		approv Rapid and th	s-on manager ach growth orgar nrough M&A investment s	nically	 Strategic g approach Focus on e Diversificat Introductio 	fficiency impro	ovements; e streams;	 Sustainable creation and distributions 	
Institutionalisation/ Independence	Low										High

Two new strategic priorities

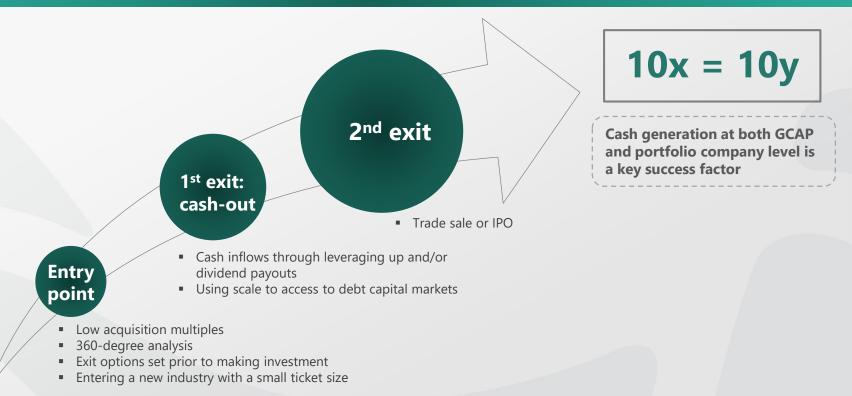




Our investment philosophy



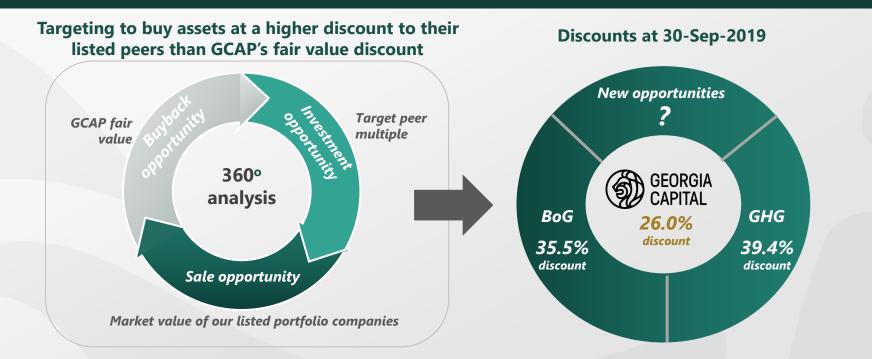
We will pick well, we will manage very well and sell extremely well



Capital allocations 360-degree analysis – a strong foundation for value creation



Buying assets at attractive prices is a key part of our investment philosophy



Capital allocations Buybacks



US\$45 million share buyback programme, commenced in Jun-18, was completed in Aug-19

US\$ 45 million

Programme amount

3,336,843

Shares bought back

GBP 10.45

Average price of shares bought back

On 1 August 2019 we announced market purchase of CGEO shares of up to US\$ 20 million for the management trust

> Shares of **US\$ 7.5 million** were purchased as of 18 October 2019.

Capital allocations *Clear exit paths*



	Trade sale	IPO	Fund	Promote
🧶 Water Utility	X	X		X
P&C Insurance	X			
Housing Development			X	
Renewable Energy	X	X	X	
🚔 Hospitality & Commercial			X	
Beverages	X			X
Education	X	X		
Auto Service	X			
Digital services	X			

Exit options are set prior to making an investment decision

Capital allocations

How we evaluate investment performance



ROIC, MOIC and IRR combination is the key decision making matrix

MOIC and IRR at GCAP level

Money multiples. We want to know achievable money multiples with all acquisitions and analyze them in combination with the expected IRR.

MOIC and IRR combination. *Targeting to have a combination of high MOIC and high IRR.*

Realised and unrealised MOICs are equally important for us.

ROIC for financing projects and reinvestment at portfolio companies' level

ROIC. We measure our expected return on the total invested capital at each portfolio company level.

Different yields will be appropriate for different industries, dollar and Lari businesses

Capital allocation outlook through 2023



Highly disciplined approach to unlock value through investments

Together with the available GEL 436mln liquid funds & short-term loans, we are well-positioned to create long-term shareholder value

GEL millions		2018A	2019E ²	2020E	2021E	2022E	2023E		Total capital allocations 2019-2023	
Listed Investments	GHG	-	(4)	(6)	(8)	(11)	(13)	(42)	+187 million	. 542
Listed investments	BOG	(23.9)	(25)	(27)	(29)	(31)	(33)	(145)	dividend inflows	+543
	Water Utility	(28.8)	(28)	(32)	(34)	(35)	(36)	(165)		– million
Private investments Late stage	Housing Development	(9.8)	(10)	(15)	(20)	(25)	(30)	(100)	+356 million	dividend inflows
Late stage	P&C Insurance	(10.0)	(12)	(14)	(18)	(22)	(25)	(91)	dividend inflows	
	Renewable Energy	5.0	21	80	21	37	(28)	131		
Private investments Early stage	Hospitality & Commercial RE	32.9	30	9	-	-	(23)	16	(191) million	(397)
Luny stage	Beverages	40.6	31	16	1	-	(4)	44	Capital deployment	
	Education	6.7	65	91	49	-	(26)	180		
	Auto Service	-	11	-	(2)	(2)	(3)	4	(206) million	Capital deployment
Pipeline	Digital Services	-	9	2	2	2	2	17	Capital deployment	
	Other	-	1	1	1	1	1	5		
Total ¹		12.1	89	105	(37)	(86)	(218)		146 million Net capital inflows	

Share buybacks are not included within the capital allocations. (1)

(2) Includes actual capital allocations in 9M19 and projections for 4Q19.

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NAV Statement | 30 September 2019



GEL thousands unless otherwise noted	Dec-18	1. Value	2a. Capital	2b. Buy-backs	3. Operating	4a. Net interest	4b. Liquidity management/ FX	Sep-19	Change %
		creation	allocation		expenses	income	/Other		<u> </u>
Listed Portfolio Companies	977,827	71,527	(28,932)	-	-	-	-	1,020,422	4.4%
GHG ¹	520,332	29,295	(3,981)	-	-	-	-	545,646	4.9%
BoG ¹	457,495	42,232	(24,951)	-	-	-	-	474,776	3.8%
Private Portfolio Companies	905,547	137,775	119,302	-	-	-	-	1,162,624	28.4%
Late Stage	628,326	112,016	(56,645)	-	-	-	-	683,697	8.8%
Water Utility	431,017	62,602	-	-	-	-	-	493,619	14.5%
Housing Development	66,785	12,109	(48,645)	-	-	-	-	30,249	-54.7%
P&C Insurance	130,524	37,305	(8,000)	-	-	-	-	159,829	22.5%
Early Stage	271,288	8,542	111,931	-	-	-	-	391,761	44.4%
Renewable Energy	61,182	-	1,561	-	-	-	-	62,743	2.6%
Hospitality and Commercial RE	149,079	11,603	79,261	-	-	-	-	239,943	61.0%
Beverages	61,027	(3,061)	31,109	-	-	-	-	89,075	46.0%
Of which, wine	56,771	1,195	16,370	-	-	-	-	74,336	30.9%
Of which, beer	4,256	(4,256)	14,739	-	-	-	-	14,739	NMF
Pipeline	5,933	17,217	64,016	-	-	-	-	87,166	NMF
Education	7,071	-	43,738	-	-	-	-	50,809	NMF
Auto Service	(1,326)	17,217	10,027	-	-	-	-	25,918	NMF
Digital Services	-	-	8,790	-	-	-	-	8,790	NMF
Other	188	-	1,461	-	-	-	-	1,649	NMF
Total Portfolio Value (1)	1,883,374	209,302	90,370	-	-	-	-	2,183,046	15.9%
Net Debt (2)	(196,915)	-	(89,220)	(90,270)	(14,411)	(3,102)	(44,199)	(438,117)	122.5%
of which, Cash and liquid funds	299,650	-	(84,580)	(90,270)	(14,411)	18,621	170,072	299,082	-0.2%
of which, Loans issued	305,480	-	(4,640)	_	_	18,738	(182,619)	136,959	-55.2%
of which, Gross Debt	(802,045)	-	-	-	-	(40,461)		(874,158)	9.0%
Net other assets/ (liabilities) (3)	1,762	-	(1,150)		(10,954)		13,318	2,976	68.9%
Net Asset Value (1)+(2)+(3)	1,688,221	209,302	-	(90,270)	(25,365)	(3,102)	(30,881)	1,747,905	3.5%
NAV growth %		12.4%	-	-5.3%	-1.5%	-0.2%	-1.8%	3.5%	
Shares outstanding	38,089,558	-	-	(3,816,420) ²	-	-	656,026 ³	34,929,164	-8.3%
Net Asset Value per share	44.32	5.49	-	2.59	(0.67)	(0.08)	(1.61)	50.04	12.9%
NAV per share growth %		12.4%	-	5.8%	-1.5%	- 0.2 %	-3.6%	12.9%	
Net Asset Value per share (GBP)	13.05	1.62	-	0.66	(0.20)	(0.02)	(1.33)	13.78	5.6%

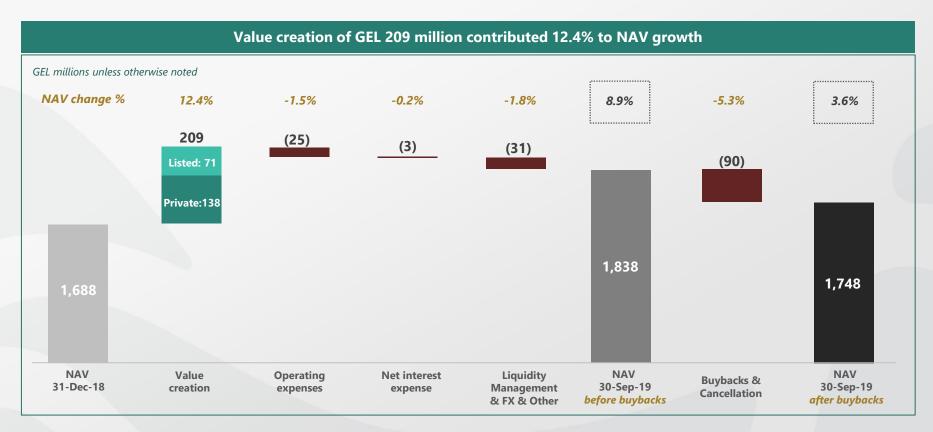
(1) Number of shares owned in BoG and GHG were 9,784,716 and 75,118,503 shares, respectively.

(2) 2,650,375 treasury shares were cancelled and 1,068,332 treasury shares were purchased and /or transferred to Management Trust.

(3) Represents the amount of salary and bonus shares awarded to Georgia Capital management for FY18 performance in 2019, which vest over 5 to 6 years.

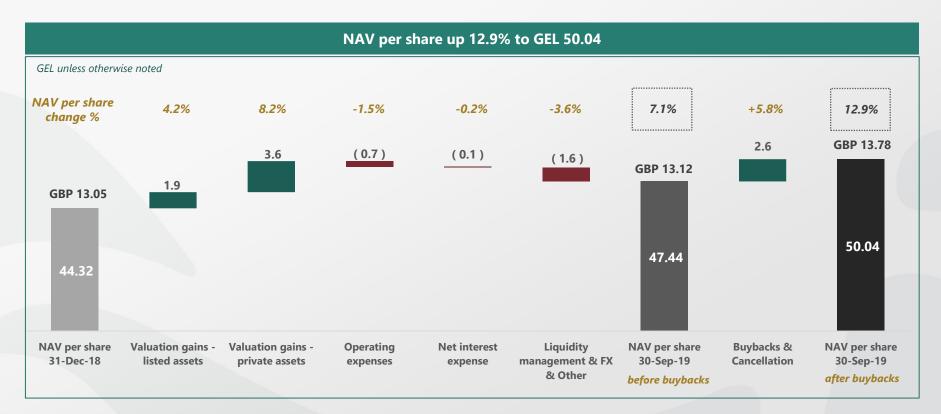
Analysis of NAV movements | YTD Sep-19





Analysis of NAV per share movements | YTD Sep-19





Value creation across private portfolio | YTD Sep-19



Private Portfolio Businesses	Operating Performance	Greenfields	Multiple Change	Value Creation
GEL thousands	(1)	(2)	(3)	(1)+(2)+(3)
Late Stage	75,582	-	36,434	112,016
Water Utility	49,931	-	12,670	62,602
Housing Development	12,109	-	-	12,109
P&C Insurance	13,541	-	23,764	37,305
Early Stage	6,231	4,780	(2,467)	8,544
Renewable Energy	-	-	-	-
Hospitality & Commercial Real Estate	6,823	4,780	- 1	11,603
Beverages	(592)	-	(2,467)	(3,059)
of which, wine	1,837	-	(642)	1,194
of which, beer	(2,431)	-	(1,825)	(4,256)
Pipeline	-	17,217	- 1	17,217
Education	-	-	-	-
Auto Service	-	17,217	-	17,217
Digital Services	-	-	-	-
Total private businesses	81,811	21,997	33,967	137,775

Capital allocations | YTD Sep-19



GEL, millions		Dividends	Investments	Buybacks	Total
	BOG	(25.0)	-	-	(25.0)
Listed portfolio	GHG	(4.0)	-	-	(4.0)
	Water Utility	-	-	-	-
Private late stage	Housing Development	(48.6)	-	-	(48.6)
portfolio	P&C Insurance	(8.0)	-	-	(8.0)
	Renewable Energy	-	1.6	-	1.6
	Hospitality & Commercial RE	-	79.3	-	79.3
Private early stage portfolio	Beverages	-	31.1	-	31.1
portiono	Of which, wine	-	16.4	-	16.4
	Of which, beer	-	14.7	-	14.7
	Education	-	43.7	-	43.7
Pipeline portfolio	Auto Service	-	10.0	-	10.0
ripenne portiono	Digital Services	-	8.8	-	8.8
	Other	-	1.5		1.5
Buybacks	GCAP	-	-	90.3	90.3
	Total	(85.6)	176.0	90.3	180.7

Liquidity management at Georgia Capital

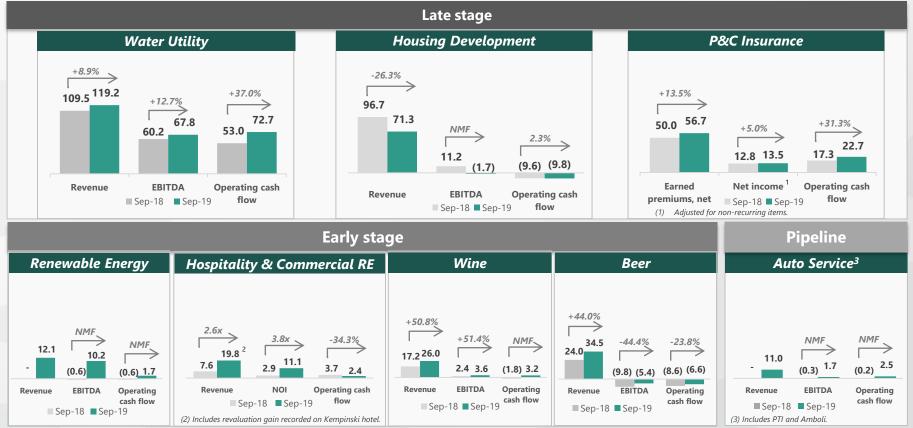




* Net debt divided by portfolio value. Loans to portfolio companies are included in portfolio value instead of net debt.

Private portfolio performance highlights | YTD Sep-19

Strong growth in private portfolio operating cash flow generation, up 67%* y-o-y in 9M19



* Operating cash flow across private portfolio companies on aggregated basis.

GEORGIA CAPITAL Content



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Listed investments

Healthcare and pharmacy business (GHG) overview

GEORGIA HEALTHCARE GROUP



Investment rationale

- Very low base: healthcare services spending per capita only US\$ 324
- Growing market: healthcare spending growth estimated at 8% CAGR 2019-2021

Value creation potential

- High-growth potential driven by opportunity to develop medical tourism and Polyclinics (outpatient clinics)
- Only integrated player in the region with significant cost advantage in scale and synergies
- Well positioned to take advantage of the expected long term macroeconomic and structural growth drivers

Financial metrics (GEL millions)

		Annual				Semiannual		
	2015	2016	2017	2018	1H18	1H19	Change	
Revenue Gross	246	426	748	850	419.5	472.9	12.7%	
EBITDA, excl. IFRS 16	56	78	108	132	62.6	74.8	19.4%	
Profit before tax, excl. IFRS 16	24	40	46	54	28.5	31.6	11.0%	
Hospitals EBITDA margin, excl. IFRS 16	27.9%	30.4%	27.6%	26.3%	26.1%	25.5%	-0.6ppt	
Pharmacy and distribution EBITDA margin, excl. IFRS 16	N/A	4.3% ¹	8.6%	10.1%	9.7%	10.5%	+0.8ppt	
Operating cash flow	45	42	58	100	44.2	55.2	24.7%	

Selected operating metrics



¹ FY16 includes only May-Dec GPC's results.

² Adjusted to exclude the Tbilisi Referral Hospital and Regional Hospital; the calculation also excludes emergency beds.

³ Return on invested capital is adjusted to exclude newly launched hospitals and polyclinics that are in roll-out phase.



Stock price performance GBP 1.70 5 **IPO price GBP 1.9** 4 as of 18-Oct-2019 3 2 0 Nov-15 Jan-16 Mar-16 May-16 Jul-16 Sep-16 Nov-16 Jan-18 Mar-18 May-18 Jul-18 Sep-18 Nov-18 Jan-17 Mar-17 May-17 Jul-17 Sep-17 Nov-17 Jan-19 Mar-19 May-19 Jul-19 Sep-19 **Return on invested capital** 1H18 1H19 ROIC 10.4% 12.2% **ROIC** adjusted³ 13.7% 14.4%

Bank of Georgia (BoG) Overview

http://bankofgeorgiagroup.com/

Investment rationale

- The first entity from Georgia to be listed on the premium segment of the Main Market of the London Stock Exchange (LSE:BGEO) since February 2012
- High standards of transparency and governance
- Leading market position¹ in Georgia by assets (34.3%), loans (34.6%), client deposits (33.9%) and equity (29.2%)
- Market with stable growth perspectives
- Strong brand name recognition and retail banking franchise
- Sustainable growth combined with strong capital, liquidity and robust profitability
- Outstanding ROAE performance
- Dividend per share growing at 34.3% CAGR

Value creation potential

- Loan book growth c.15%
- Maintenance of dividend pay-out ratio within 25-40%

Financial metrics (GEL millions)

		Annu	al	1	Semiann	ual	
	2015	2016	2017	2018	1H18	1H19	change
ROAE	21.9%	22.2%	25.2%	26.1% ⁴	25.7%	23.7%	-2.0ppt
NIM	7.7%	7.4%	7.3%	6.5%	7.0%	5.6%	-1.4ppt
NPL coverage	83.4%	86.7%	92.7%	90.5%	99.4%	88.1%	-11.3ppt
Loan portfolio	5,367	6,682	7,741	9,398	8,109	10,580	30.5%
Retail banking growth	35.3%	39.5%	29.3%	24.2%	6.7%	8.0%	+1.3ppt
Cost/income	35.5%	37.7%	37.7%	36.7%	37.0%	36.9%	-0.1ppt

Selected operating metric	s	
	1H18	1H19
Retail clients (millions)	2,382	2,475
Digital transactions (millions)	77.8	86.5
Volume of internet bank/mobile bank transactions (GEL millions)	1,604	2,863

Market data based on standalone accounts as published by the National Bank of Georgia (NBG) as of 30 June 2019 www.nba.gov.ge (2) Excludina BNB.

(3) Actual dividend per share information for 2010-2016 years are adjusted for 19.9% Boa share issuance.

Adjusted for demerger related expenses and one-off impact of re-measurement of deferred tax balances. (4)





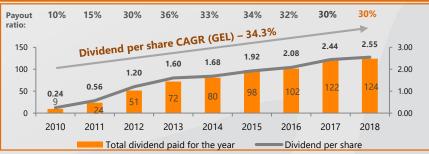


GEL 10.3 billion loan portfolio breakdown ⁽²⁾ | 30 June 2019



Retail loans, GEL 6,900.5 million. 67.2%

Dividend record³ (GEL m)



Water utility business overview



Investment rationale

- Natural monopoly in Tbilisi and surrounding districts with high entry barriers
- Sectoral output increasing at a robust growth rate (on average 9.5% in the last 10 years)
- Stable regulatory environment with fair return on investment
- Stable cash collection rates

Value creation potential

- EU harmonization reforms in progress in utilities sector, expected to drive water tariffs up
- High GDP growth combined with rapid tourism growth drive high demand from corporates
- Energy market deregulation positively affecting electricity sales price
- Upside opportunity from efficiency gains
- Stable dividend distribution capacity

Financial metrics (GEL millions)								
		Annual						
	2015	2016	2017	2018	9M18	9M19	Change	
Total revenue	119	127	135	149	109	119	8.9%	
Of which, utility revenue	105	109	119	132	98	99	1.7%	
Of which, energy revenue	9	10	10	9	7	15	NMF	
Of which, other revenue	5	8	6	8	5	5	4.4%	
Total EBITDA	62	69	73	83	60	68	12.7%	
Cash flow from operations	52	54	70	82	56	73	37.0%	
CAPEX	35	53	137	171	140	68	-51.4%	

Selected operating metrics

millions except for connections 9M18 9M19 Change Water Utility Water sales (m³) 133.1 134.9 1.4% Self-produced electricity consumption (kwh) 148.6 132.6 -10.8% New connections 3,735 3,799 1.7% Electricity generation (kwh) 260.0 264.3 1.7% Energy sales (kwh) 110.2 131.7 19.5% Electricity purchases (kwh) 32.7 28.0 -14.2%				
Water sales (m³) 133.1 134.9 1.4% Self-produced electricity consumption (kwh) 148.6 132.6 -10.8% New connections 3,735 3,799 1.7% Electricity generation (kwh) 260.0 264.3 1.7% Energy sales (kwh) 110.2 131.7 19.5%	millions except for connections	9M18	9M19	Change
Self-produced electricity consumption (kwh) 148.6 132.6 -10.8% New connections 3,735 3,799 1.7% Energy Electricity generation (kwh) 260.0 264.3 1.7% Energy sales (kwh) 110.2 131.7 19.5%	Water Utility			
New connections 3,735 3,799 1.7% Energy Electricity generation (kwh) 260.0 264.3 1.7% Energy sales (kwh) 110.2 131.7 19.5%	Water sales (m ³)	133.1	134.9	1.4%
Energy Electricity generation (kwh) 260.0 264.3 1.7% Energy sales (kwh) 110.2 131.7 19.5%	Self-produced electricity consumption (kwh)	148.6	132.6	-10.8%
Electricity generation (kwh) 260.0 264.3 1.7% Energy sales (kwh) 110.2 131.7 19.5%	New connections	3,735	3,799	1.7%
Energy sales (kwh) 110.2 131.7 19.5%	Energy			
J	Electricity generation (kwh)	260.0	264.3	1.7%
<i>Electricity purchases (kwh)</i> 32.7 28.0 -14.2%	Energy sales (kwh)	110.2	131.7	19.5%
	Electricity purchases (kwh)	32.7	28.0	-14.2%

Key highlights 30 September 2019									
GEL millions, unless otherwise noted	30-Sep-19	31-Dec-18	Change						
LTM EBITDA	91	83	9.2%						
Multiple applied	9.0	8.8	1.7%						
Enterprise value	819	738	11.1%						
Net debt	(325)	(307)	6.2%						
Equity fair value	494	431	14.5%						
LTM ROIC ¹	9.8%	10.3%	-0.5ppt						

Koy highlights | 20 Contombox 2010



(1) ROIC is calculated as EBITDA less depreciation, divided by aggregate amount of total equity and borrowed funds.

Private late stage portfolio

Housing development business overview





Investment rationale

- Shortage of housing from Soviet era combined with Georgian tradition of multi generations living under one roof, average household size is significantly higher at 3.5 compared to Eastern or Western Europe
- Most of the housing stock dates back to Soviet era and is amortised
- In line with the economic growth, urbanization level is expected to increase from current low level

Value creation potential

Asset light strategy

- Unlock land value by developing housing projects
- Development of third-party land franchise m² brand name. Undisputed market leading platform of 2,500 apartments¹ to be delivered in 4-5 years
- Earn Construction management fees from third-party projects and bring construction works in-house

Financial metrics (GEL millions)²

Annual							
	2015	2016	2017	2018	9M18	9M19	Change
Apartments sales revenue	45	96	92	95	77	31	-59.7%
Construction revenue	-	-	-	36	¦ 19	39	NMF
EBITDA	18	11	28	15	11	(2)	NMF

Digomi residential project update

September 2019
13,200
60%
IS\$ 13.7 million
US\$ 4.6 million
ι

Key highlights | 30 September 2019

GEL millions, unless otherwise noted	30-Sep-19	31-Dec-18	Change
Enterprise value	170	174	-2.3%
Net debt	(140)	(107)	30.3%
Equity fair value	30	67	-54.7%
In-kind dividends (lifetime)	132	83	59.0%

Market opportunity

Average household size and home ownership, latest available data 58% 68% 75% 92% 91% 90% 97% 90% 84% 83% 85% 82% **69**% 2.8 Georgia Croatia Slovakia Poland Romania Bulgaria Hungary EU Estonia Lithuania Average Household Size Home Ownership Urbanization Level Source: Eurostat, TBC Capital

(1) 2,500 apartments relate to the signed Tbilisi Airport Highway deal.

(2) Housing development business' functional currency is US dollars.

P&C insurance business overview



Key highlights | 30 September 2019

	GEL millions, unless otherwise noted	30-Sep-19	31-Dec-18	Change
	LTM net income ²	18	18	3.6%
nly 4%	Multiple applied ⁴	8.7	7.4	18.2%
	Equity FV	160	131	22.5%
	LTM ROAE	31.7%	34.4%	-2.7ppt

Market opportunity



Investment rationale

- · Significantly underpenetrated insurance market in Georgia
- · Market leader with a powerful distribution network of point of sale and sales agents

Value creation potential

- Compulsory border TPL effective from 1 March 2018
- Local TPL expected to kick in and provide access untapped retail CASCO insurance market with only 4% existing penetration

.

- First mover advantage on underpenetrated SME segment
- Growing dividend payout capacity
- Digitalization

	Finan	cial met	rics (GEL	- millions	5)		
		Annu					
	2015	2016	2017	2018	9M18	9M19	Change
Earned premiums, gross	68	71	86	90	67	74	9.9%
Net income	12 ¹	14	16	18 ²	13 ²	13	5.0%
Combined ratio	79%	73%	75%	75% ¦	75.2%	80.3%	+5.1ppt
Loss ratio	43%	35%	40%	38%	39.3%	40.3%	+ 1.0ppt
ROAE	37%	37%	38%	34%² ¦	33.9%	30.4%	-3.5ppt

Selected operating metrics

	9M18	9M19	change (y-o-y)	
Corporate insurance policies written ³	44,516	71,911	61.5%	
Retail insurance policies written	112,537	129,337	14.9%	

(1) Excluding impact of one-off FX contract with GEL 8 million loss.

(2) Adjusted for non-recurring items.

(3) Excluding credit life insurance.

(4) Multiples improved significantly across all peer group companies

Renewable energy business overview



Investment rationale

- Underdeveloped energy market with potential for significant growth Low per capita power usage
- Cheap to develop up to US\$1.5mln for 1MW hydro and up to US\$1.4mln for wind development

Value creation potential

- Opportunity to establish a renewable energy platform with up to 380 MW operating capacity over the medium-term
- Energy consumption has grown at 5.7% CAGR in last 10 years and is expected to further grow at least by CAGR 5% over the next 10-15 years

Renewable energy projects overview | 30 September 2019

• Stabile dividend provider capacity in the medium-term

Renemable chergy projects overview [50 September 2015						
Project	MWs	Target commissioning ²	Target ROIC ³	Generation capacity (GWh) ¹	Current stage	
Mestiachala HPPs	50	1H19	12.1%	171	Operational ⁴	
Zoti HPPs	46	2H21	12.1%	170	Development	
Bakhvi 2 HPP	36	1H22	11.1%	127	Feasibility	
Racha HPPs	38	1H23	11.7%	165	Feasibility	
Wind Tbilisi	54	2H21	12.6%	172	Development	
Wind Kaspi	54	2H21	14.3%	211	Development	
Wind (other)	99	1H23	12.4%	341	Feasibility	
Total	377			1,357		

Financial metrics (GEL millions)								
		Annua	al	1				
	2015	2016	2017	2018 ¦	9M18	9M19	Change	
Development Capex	NMF	NMF	77	68 ¦	41	26	-38.1%	

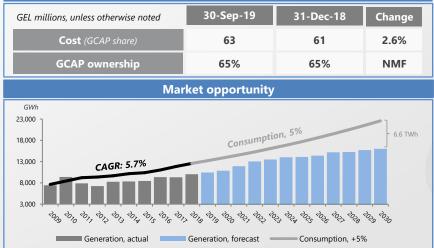
(1) Generation capacity refers to target net annual generation.

(2) Target commissioning dates are indicative and subject to regulatory procedures.

(3) Target return on invested capital is calculated based on average stabilized EBITDA divided by total invested capital.

(4) The first phase (30MW) was launched on 8 April 2019, followed by the second phase (20MW) on 4 June 2019. Mestiachala HPP was flooded in late July 2019 and taken offline.

Key highlights | 30 September 2019



Mestiachala YTD Sep-19 performance⁴

GEL thousands, unless otherwise noted	9M19
Revenue	12,076
Of which, insurance reimbursement	7,388
EBITDA	10,620
Generation (Kwh '000) ⁴	53,739

The first phase (30MW) of Mestiachala HPPs is expected to return online by the end of 2019, followed by the second phase (20MW) by the end of 2020.

Hospitality and commercial real estate business overview



Investment rationale

Record number of tourists visiting Georgia every year: 4.8 million visitors in 2018, up 17% y-o-y, (4.0 million in 9M19, up 5.8% y-o-y), 10.5% CAGR over the last 5 years;

Value creation potential

- Grow Portfolio of rent-earning assets through residential developments/opportunistic acquisitions
- Reach more than 1,000 operational hotel rooms. Currently approximately 1,222 rooms are confirmed, of which 152 are operational and c. 1,070 are in the pipeline.
- Targeting mostly 3-star and 4-star hotels, mostly taping unpenetrated markets in Georgian regions

Financial metrics (GEL millions)²

		Annual				
	2016	2017	2018	9M18	9M19	Change
NOI ³ from operating leases	3	3	5	3	4	47.6%
NOI ³ from hospitality services	-	-	2	1	2	6.1%
Revaluation gain	-	1	28		8	NMF
Total net Operating Income	2	3	32	3	11	NMF
Commercial real estate portfolio ⁵	42	77	112	102	127	24.7%

Selected operating metrics

	9M18	9M19	Change
Gross yield (leased portfolio)	10.3%	8.6%	-1.7ppt
Occupancy rate	90.4%	85.5%	-4.9ppt
Leased area (sq.m.)	22,695	29,808	31.3%

Ramada Encore YTD Sep-19 performance

RevPAR, US\$	ADR, US\$	Occupancy%
36	63	56.3%

(1) ROIC is calculated as NOI divided by aggregate amount of total equity and borrowed funds.

(2) Hospitality & Commercial real estate business' functional currency is US dollars.

(3) Net operating income.

(4) Target opening dates remain subject to adjustment following passing of the design stage.

(5) Including under construction retail properties presented in housing business, which will be transferred to hospitality & commercial real estate business at the date of construction completion.

(6) Target return on invested capital is calculated based on average stabilized EBITDA divided by total invested capital.



Hotel rooms pipeline as of 30 September 2019⁴

Location	Rooms	Target opening date⁴	Current Stage	Total Cost US\$ mln	Target ROIC ⁶
Capital city	152	Q1-2018	Operational	12.1	15.0%
Region	121	Q4-2019	Construction	13.3	12.0%
Capital city	125	Q1-2020	Construction	13.0	14.9%
Capital city	99	Q3-2020	Construction	28.1	12.5%
Region	52	Q4-2020	Construction	5.9	16.3%
Region	121	Q4-2020	Construction	9.5	17.5%
Region	60	Q3-2021	Design	7.5	17.3%
Region	92	Q3-2021	Design	5.7	15.8%
Region	140	Q3-2022	Design	10.1	15.8%
Region	130	Q4-2021	Design	12.7	13.4%
Region	130	Q3-2022	Design	14.1	12.0%
	1,222			132.0	
	Capital city Region Capital city Capital city Region Region Region Region Region Region	Capital city152Region121Capital city125Capital city99Region52Region121Region60Region92Region140Region130Region130	Location Rooms date4 Capital city 152 Q1-2018 Region 121 Q4-2019 Capital city 125 Q1-2020 Capital city 99 Q3-2020 Region 52 Q4-2020 Region 121 Q4-2020 Region 60 Q3-2021 Region 92 Q3-2021 Region 140 Q3-2022 Region 130 Q4-2021 Region 130 Q3-2022	LocationRoomsdate4StageCapital city152Q1-2018OperationalRegion121Q4-2019ConstructionCapital city125Q1-2020ConstructionCapital city99Q3-2020ConstructionRegion52Q4-2020ConstructionRegion121Q4-2020ConstructionRegion60Q3-2021DesignRegion92Q3-2021DesignRegion140Q3-2022DesignRegion130Q4-2021Design	Location Rooms date4 Stage US\$ mln Capital city 152 Q1-2018 Operational 12.1 Region 121 Q4-2019 Construction 13.3 Capital city 125 Q1-2020 Construction 13.0 Capital city 99 Q3-2020 Construction 28.1 Region 52 Q4-2020 Construction 5.9 Region 121 Q4-2020 Construction 9.5 Region 121 Q4-2020 Construction 9.5 Region 60 Q3-2021 Design 7.5 Region 92 Q3-2021 Design 5.7 Region 140 Q3-2022 Design 10.1 Region 130 Q4-2021 Design 12.7 Region 130 Q3-2022 Design 14.1

Key highlights | 30 September 2019

Beverages – wine business overview



Investment rationale

- Georgia is considered the "cradle of wine" with a rich, 8,000-year history of wine-making and home to over 500 unique grape varieties
- Georgia's favorable trade regimes (free trade agreements with EU and China) provide potential for export growth for beverages
- Growing urbanization and tourism inflows are raising demand for bottled wine locally
- Approximately 29% of the tourism inflows is spent on food & beverages

Value creation potential

- Best-in-class distribution network platform
- Grow vineyard base to 1,000 hectares, from current 704 hectares

Financial metrics (GEL millions)							
		Annua	al	1			
	2015	2016	2017	2018	9M18	9M19	Change
Wine Revenue	18	18	20	29	17	26	50.8%
Wine EBITDA	2	3	5	7	2	4	51.4%

Selected operating metrics (in '000)

	9M18	9M19	Change	
Wine sales bottles	3,686	3,792	2.9%	
Of which, export sales	2,161	2,895	34.0%	
Export share (%)	72.9%	76.3%	3.4ppt	

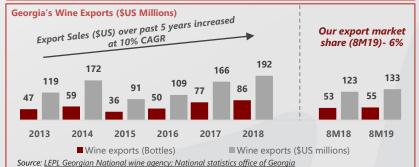
In August 2019 the wine business acquired 100% stake in Alaverdi, adding 244 hectares of vineyards and tripling its production capacity

(1) ROIC is calculated as EBITDA less depreciation, plus divided by average amount of total equity and borrowed fund.

(2) LTM EBITDA is stated excluding Kindzmarauli and Alaverdi, as Kindzmarauli and Alaverdi are valued at cost as of 30 September 2019.

Key highlights 30 September 2019					
GEL millions, unless otherwise noted	30-Sep-19	31-Dec-18	Change		
GCAP ownership	86%	80%	NMF		
LTM EBITDA ²	5.8	5.0	15.7%		
Multiple applied	9.6	9.1	5.5%		
Enterprise value	56	46	22.1%		
Net debt	(11)	(7)	69.5%		
Kindzmarauli / Alaverdi at cost	36	26	37.0%		
Equity fair value	74	57	30.9%		
LTM ROIC ¹	8.1%	12.1%	-4.0ppt		

Market opportunity



Page 38

Beverages – beer business overview



Investment rationale

- Beer consumption per capita at one of the lowest levels in the wider region at 27.5 liters per capita
- 53% CAGR growth in soft drinks export over the last 3 years
- Georgia's favorable trade regimes (free trade agreements with EU and China) provide potential for export growth for beverages

Value creation potential

- Best-in-class distribution network platform
- 10-year exclusivity from Heineken to produce and sell beer in Georgia

Financial metrics (GEL millions)						
	Annually	,	1			
	2017	2018	9	M18	9M19	Change
Beer Revenue	18	29	1	24	35	44.0%
Beer EBITDA	(6)	(14)		(10)	(5)	-44.4%

Selected operating metrics (in '000)				
	9M18	9M19	Change	
Beer sales liters ('000)	13,177	19,687	49.4%	

Beer business reached a significant milestone and successfully launched five new brands, including Amstel and Heineken

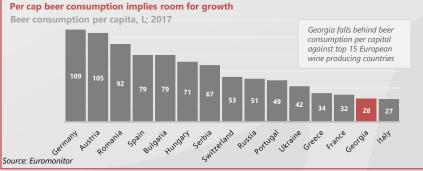
In March 2019 the beer business acquired the fifth largest Georgian beverages brand, Kazbegi, with 5% market share

(1) ROIC is calculated as EBITDA less depreciation, plus divided by average amount of total equity and borrowed fund.

(2) LTM revenue is stated excluding Kazbegi, as Kazbegi is valued at cost as of 30 September 2019.

Key highlights 30 September 2019						
GEL millions, unless otherwise noted	30-Sep-19	31-Dec-18	Change			
GCAP ownership	86%	80%	NMF			
LTM Revenue ²	27	28	-2.2%			
Multiple applied	2.2	2.2	1.6%			
Enterprise Value	60	61	-0.6%			
Net debt	(86)	(64)	33.5%			
Kazbegi / Black Lion	15	7	NMF			
Equity fair value	15	4	NMF			
LTM ROIC ¹	-18.3%	-22.0%	+3.7ppt			

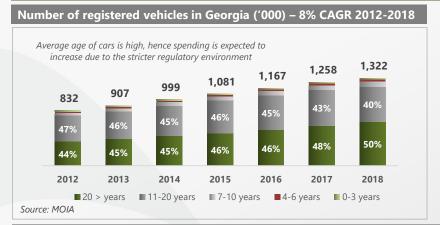
Market opportunity

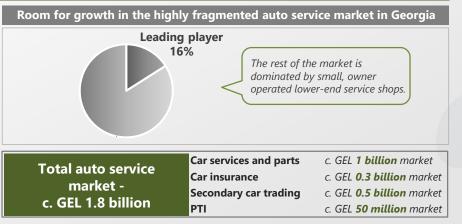


Attractive service business – Auto Service



We aim to build a diversified business model combining many different auto-related services to capitalise on the large and growing automotive services market





We have allocated GEL 10 million¹ capital to auto service business in 1H19

Successfully launched the periodic technical inspection business (PTI)				
Periodic technical inspection business highlights				
Total investment	GEL 48mln			
GCAP allocated capital	GEL 5mln			

> Targeting 400,000 to 450,000 vehicles annually from 2020

Acquired second largest player, Amboli, in Ge	eorgian auto service industry
Amboli transaction Highlights	
Equity stake purchased	80%
Total cash consideration	GEL 3.4mln ¹
Enterprise Value	0.7x EV/Sales 2018
Additional equity capital injection	GEL 1.6mln
Amboli deal was closed on 28 June 2019	Dama (I

Periodic technical inspection business overview



Investment rationale

- Georgia's Auto park continues to grow steadily, with 8% CAGR during the years 2012-2018
- Georgia lags behind developed countries by number of private passenger cars per capita, showing room for further growth
- Vehicles older than 10 years represent 90% of total auto park

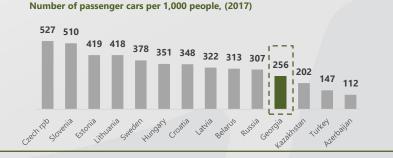
Value creation potential

- In July 2018, the business (Greenway Georgia or "GWG") won state tender to launch and operate 51 periodic technical inspection lines across Georgia with a 10-year license.
- Technical inspection prices are fixed set at GEL 60 and GEL 100 for light vehicles and heavy vehicles, respectively
- Currently, inspection covers the basic technical control of vehicles. The government plans to tighten procedures from January 2020 and also test vehicle catalytic converters to try and reduce the level of harmful emissions
- GWG is the only player on the market with support from an international partner, Applus+, a Spainheadquartered worldwide leader in testing, inspection and certification services, with a market presence in more than 70 countries

Key highlights	30 September	· 2019	
GEL millions, unless otherwise noted	30-Sep-19	30-Jun-19	Change
NTM ² EBITDA	6.7	6.7	NMF
Multiple applied	10.4	10.1	2.8%
Enterprise Value	70	68	2.8%
Net debt	(49)	(49)	0.7%
PTI Equity fair value	21	19	8.0%
Amboli acquisition cost	5	5	NMF
Auto service business Equity fair value	26	24	6.4%

Selected metrics Number of inspection lines Market share¹ 51 36% **Financial highlights Operating highlights** GEL thousands 9M19 9M19 9,227 Cars serviced 243,682 Revenue Gross margin of which, primary 176,303 62% **EBITDA** 1.995 of which, secondary 67.379 EBITDA margin 22%

Market opportunity

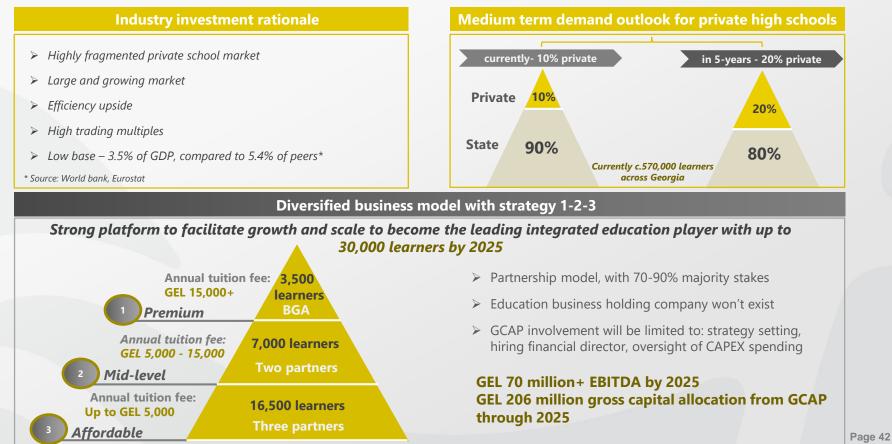


Based on available inspection lines.

Pipeline

Education - Fragmented education market offers attractive opportunity for a scaled player





Recent acquisitions - education business



	Premium	Mid-level	Affordable		
	1 British-Georgian Academy	2 Buckswood	3 Green School		
Transaction highlights	 Purchase of 70% equity stake. Valued at 6.4x EV / EBITDA 2020. 	 Purchase of 80% equity stake. Valued at 6.4x EV / EBITDA 2020. 	 Purchase of 80% - 90%¹ equity stake. Valued at 5.6x EV / EBITDA. 		

Three high quality school partnerships across premium, mid-level and affordable education segments, providing a clear pathway to approximately 11,750 learners and to more than 50% of our targeted GEL 70 million EBITDA by 2025

School	Segment	Deal close date	Total capital allocation from GCAP ²	Debt/Equity	GCAP ownership	Current capacity of learners	Targeted capacity of learners	Targeted cost per learner
BGA	Premium	24 July 2019	GEL 60 million	50%	70%	750	3,350	35,000 - 40,000
Buckswood	Mid-level	29 July 2019	GEL 17 million	40%	80%	730	2,700	13,000 - 16,000
Green School	Affordable	23 August 2019	GEL 21 million	50%	80% - 90% ¹	1,050	5,700	6,500 - 8,500
Total			GEL 98 million			2,530	11,750	

(1) 80% equity stake in the current campus and 90% equity stake in three new schools that will be developed under green school brand.

(2) Includes actual and projected future capital allocations.

Acquisition of the leading Georgian digital marketing agency



Acquisition of Redberry enables us to have a platform for investments in the digital business



- One of the most successful Georgian digital marketing agency
- Providing tech-based marketing solutions to large Georgian corporates and government agencies
- 50%+ revenue growth in 2018, with 25% net profit margin
- US\$ 0.4 million cash consideration to acquire 60% equity stake

US\$ 2.8 million new capital injected for digital start-up development



Joint ventures with corporates partnership model with minority stake of c. 20%.



Creating digital start-ups focused and applicable to Georgia (c. US\$ 0.1mln per start-up)

Redberry has developed app "Lunchoba", engaged in delivering ready-food made to the offices. Content



1.	Georgia Capital at a glance
2.	Georgia Capital strategy & capital allocations
3.	Results discussion Georgia Capital
4.	Portfolio overview
5.	Georgian macro overview
6.	Appendices

Sovereign ratings with stable outlook and favourable macro fundamentals



	Key Ratings	s Highlights	
Rating Agency	Rating	Outlook	Affirmed
Moody's	Ba2	Stable	September 2019
S&P Global	BB	Stable	October 2019
Fitch Ratings	BB	Stable	February 2019

Georgia is favorably placed among peers

Country	Country Rating	Fitch Rating Outlook
Armenia	B+	Positive
Azerbaijan	BB+	Stable
Belarus	В	Stable
Czech Republic	AA-	Stable
Georgia	ВВ	Stable
Kazakhstan	ВВВ	Stable
Turkey	BB-	Negative
Ukraine	В	Positive



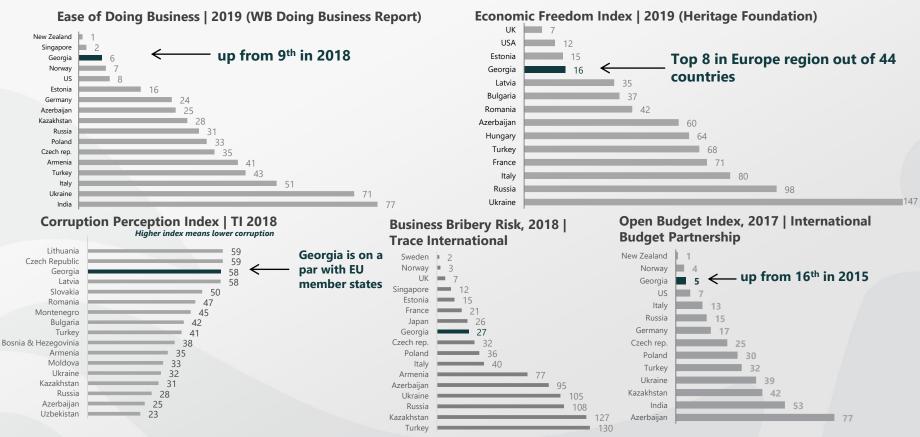
Georgia's key economic drivers



Liberal economic policy	 Top performer globally in WB Doing Business over the past 12 years Liberty Act (effective January 2014) ensures a credible fiscal and monetary framework: Fiscal deficit/GDP capped at 3%; Public debt/GDP capped at 60%; Business friendly environment and low tax regime (attested by favourable international rankings);
Regional logistics and tourism hub	 A natural transport and logistics hub, connecting land-locked energy rich countries in the east and European markets in the west Access to a market of 2.8 billion customers without customs duties: Free trade agreements with EU, China, Hong Kong, CIS and Turkey and GSP with USA, Canada, Japan, Norway and Switzerland; FTA with Israel and India under consideration. Tourism revenues on the rise: tourism inflows stood at US\$ 3.2 billion in 2018 and international travelers reached 8.7 million in 2018 (up 9.8% y-o-y), out of which tourist arrivals were up 17% y-o-y to 4.8 million visitors. Regional energy transit corridor accounting for 1.6% of the world's oil and gas transit volumes.
Strong FDI	 An influx of foreign investors on the back of the economic reforms have boosted productivity and accelerated growth FDI stood at US\$ 1.3 billion (7.8% of GDP) in 2018. FDI averaged 9.8% of GDP in 2007-2018.
Support from international community	 Georgia and the EU signed an Association Agreement and DCFTA in June 2014 Visa-free travel to the EU is another major success in Georgian foreign policy. Georgian passport holders were granted free visa entrance to the EU countries from 28 March 2017. Discussions commenced with the USA to drive inward investments and exports. Strong political support from NATO, EU, US, UN and member of WTO since 2000; Substantial support from DFIs, the US and EU.
Electricity transit hub potential	 Developed, stable and competitively priced energy sector Only 20% of hydropower capacity utilized; 155 renewable (HPPs/WPPs/SPPs) energy power plants are in various stages of construction or development. Georgia imports natural gas mainly from Azerbaijan. Significantly boosted transmission capacity in recent years, a new 400 kV line to Turkey and 500 kV line to Azerbaijan built, other transmission lines to Armenia and Russia upgraded. Additional 2,000 MW transmission capacity development in the pipeline, facilitating cross-border electricity trade and energy swaps to Eastern Europe.
Political environment stabilised	 Georgia underscored its commitment to European values by securing a democratic transfer of political power in successive parliamentary, presidential, and local elections and by signing an Association Agreement and free trade agreement with the EU. New constitution amendments passed in 2013 to enhance governing responsibility of Parliament and reduce the powers of the Presidency. Continued economic relationship with Russia, although economic dependence is relatively low. Russia began issuing visas to Georgians in March 2009; Georgia abolished visa requirements for Russians – Russia announced the easing of visa procedures for Georgians citizens effective December 23, 2015. Direct flights between the two countries resumed in January 2010. However, they have been banned again since July 2019 following the decision from Russia. Member of WTO since 2000, allowed Russia's access to WTO; In 2013 trade restored with Russia. In 2018, Russia accounted for 13.0% of Georgia's exports and 10.3% of imports.

Institutional oriented reforms





Sources: Transparency International, Heritage Foundation, World Bank, Trace International.

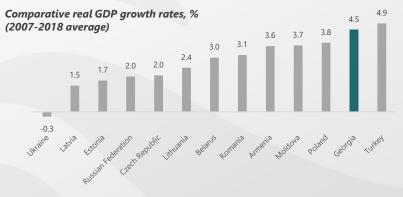
Diversified resilient economy

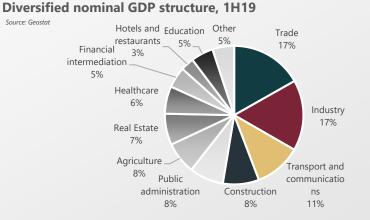




Gross domestic product

One of the Fastest Developing Economies in the Region







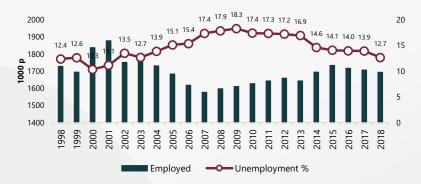
Source: Geostat

Economic activity increased by 5% y-o-y in Jan-Aug 2019¹



Room for further job creation

Unemployment rate down 1.3 ppts y-o-y to 12.7% in 2018 Sources: GeoStat

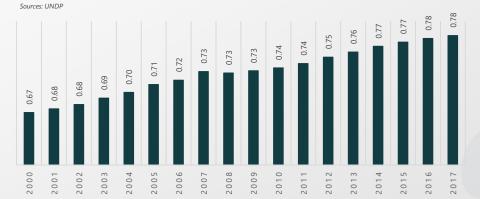


Average monthly nominal earnings in business sector

Sources: GeoStat

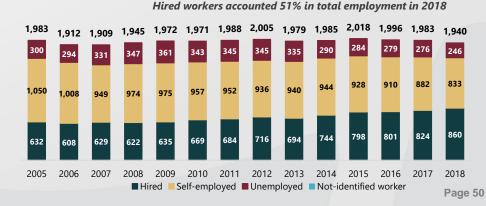


UNDP Human Development Index



Labor force decomposition 2018

Sources: GeoStat





Inflation targeting since 2009



n

-2

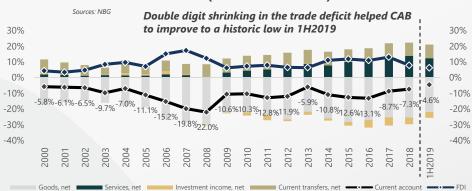
Jan-15





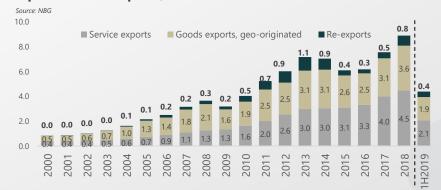
Current account deficit supported by FDI



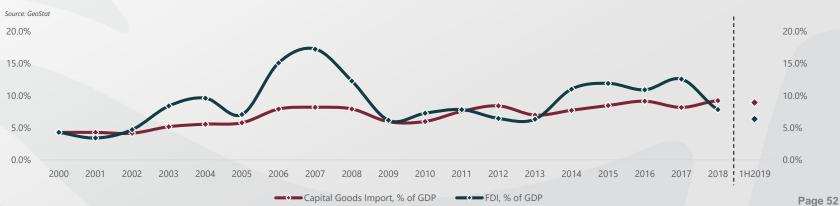


Current account balance (% of nominal GDP)

Exports and Re-exports, US\$ billion



FDI and capital goods import



Diversified sources of capital

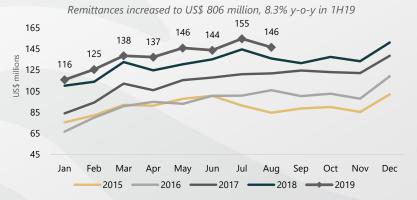




Strong foreign investor interest

Remittances - steady source of external funding

Source: NBG



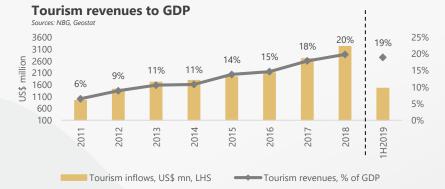


Export continues to support economic growth

Source: Georstat



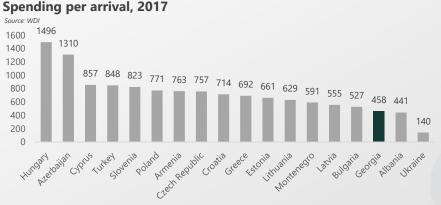
Tourism sector on the rise



Arrivals to country's population, 2017

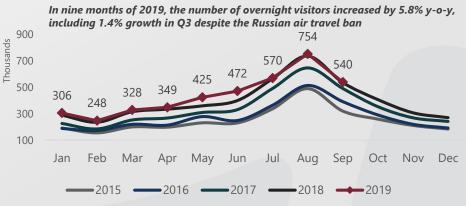


GEORGIA CAPITAL



Number of Tourists (overnight visitors)

Source: GNTA



Diversified foreign trade

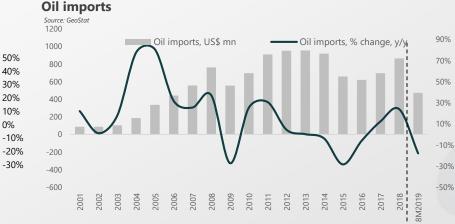
y-o-y to US\$ 3.8 billion from US\$ 4.3 billion, further decreasing FX pressure.

Goods' Trade Deficit

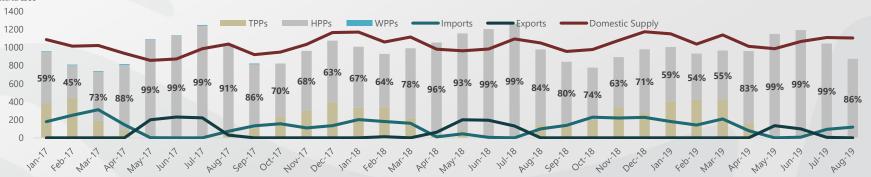
Source: GeoStat



Based on preliminary data in the first nine months of 2019, the trade deficit narrowed by 11.7 %



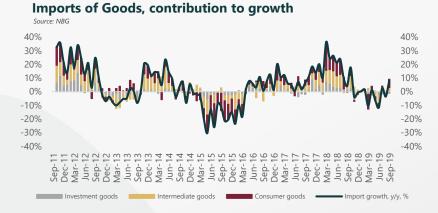
Electricity generation and trade, GWH



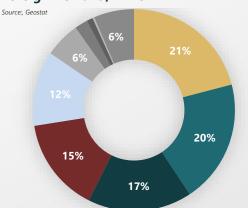


Diversified foreign trade





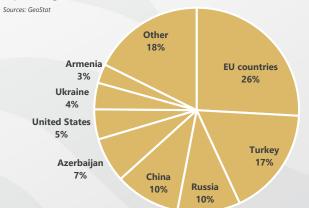
Foreign Demand, 1H19



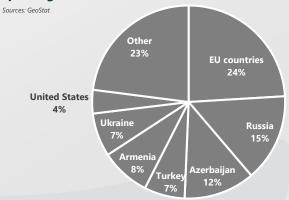
Machinery and transport equipment

- Crude materials, except fuels
- Manufactured goods
- Beverages and tobacco
- Chemicals and related products
- Food and live animals
- Commodities
- Mineral fuels, lubricants and related materials
 Animal and vegetable oils

Importing countries, 1H19



Exporting countries, 1H19



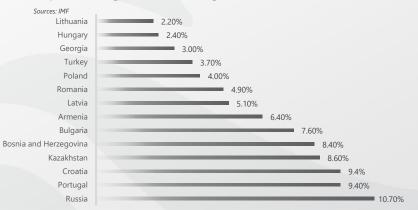
Prudent monetary policy ensures macro-financial stability





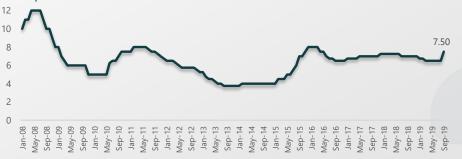


Nonperforming loans to total gross loans, latest 2019



Monetary policy rate

NBG twice increased its refinancing rate in September, by 50 basis points each time, up to 7.5%, aiming to alleviate inflationary pressures due to the NEER depreciation and negative expectations.



Monetary policy rate remains low vs. peers



Floating exchange rate - policy priority





Bilateral exchange rate indices (Dec2012=100)

Sources: NBG



Real effective exchange rate (REER)

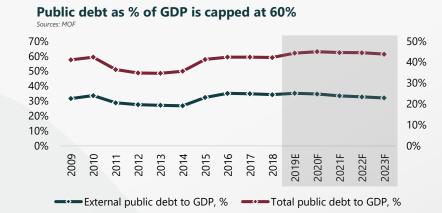


Dollarization ratios

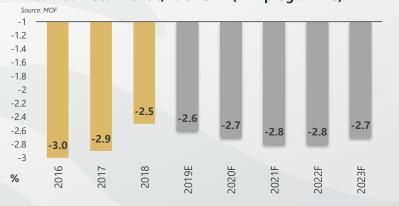


Low public debt

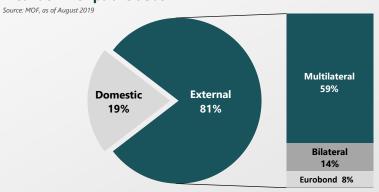




Modified Fiscal Deficit, % of GDP (IMF programme)



Breakdown of public debt





Source: MOF



Current Expenditures Capital Expenditures (Acquisition of Non-financial Assets)

Growth-oriented government reforms (2019-2020)



Structural Reforms	2 Promoting Transit & Tourism Hub
 Tax Reform Favorable tax rates for SME development Special tax regimes for regional offices of multinational companies Enhancing easiness of tax compliance Capital Market Reform Boosting stock exchange activities Development of local bond market Pension Reform Introduction of private pension system PPP Reform Introduction of transparent and efficient PPP framework Public Investment Management Framework Improved efficiency of state projects 	 Roads Plan to finish all spinal projects by 2020 – East-West Highway, other supporting infrastructure Rail Baku – Tbilisi Kars new railroad line Railway modernization and integration in international transport systems Maritime Anaklia deep water Black Sea port Strategic location Capable of accommodating Panamax type cargo vessels High capacity – up to 100 million tons turnover annually Up to USD 2.5 billion for the project completion;
 Law of Georgia on Entrepreneurs New law will be drafted reflecting requirements of Association Agreement between EU and Georgia Responsible Lending Regulatory actions to support responsible lending Decrease household over indebtedness Maximizing Government Effectiveness Modification of government support programs based on performance Priority to utilize government assets in economic activity Gradual government exit from strongly developed areas 	3 Education • General Education Reform • Maximising quality of teaching in secondary schools • Fundamental Reform of Higher Education • Based on the comprehensive research of the labour market needs • Improvement of Vocational Education • Increase involvement of the private sector in the professional education

Content



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5.	Georgian macro overview
4.	Portfolio overview
3.	Results discussion Georgia Capital
2.	Georgia Capital strategy & capital allocations
1.	Georgia Capital at a glance

Georgia Capital's board of directors



Board of directors - Georgia Capital PLC



Irakli Gilauri, Chairman & CEO

Experience: formerly BGEO Group CEO; Up to 20 years of experience in the banking, investment and finance. BMS in banking from CASS Business School, London; BBS from University of Limerick, Ireland



Caroline Brown, Independent Non-Executive Director

Experience: Chief Financial Officer at Listen Media Campaign Company, Chief Innovation Officer and Founding Partner at Cambridge Advisory Partners



Jyrki Talvitie, Independent Non-Executive Director

Experience: 28 years of experience in the banking, including Sberbank, VTB, East Capital and Bank of New York in both buy and sell-side transactions



David Morrison, Senior Independent Director

Experience: formerly Director at Sullivan & Cromwell with a track record of over 28 years, Founding CEO of the Caucasus Nature Fund (CNF)



Kim Bradley, Independent Non-executive Director

Experience: Goldman Sachs AM, Senior Executive at GE Capital, President of Societa Gestione Crediti, Board Chairman at Archon Capital Deutschland



Massimo Gesua'sive Salvadori, Independent Non-Executive Director

Experience: currently an analyst at Odey asset management, formerly with McKinsey & Company for over 9 years

5 out of 6 members are independent

Georgia Capital's highly experienced management team

Listed





Irakli Gilauri, Chairman & CEO

Formerly CEO of BGEO Group since 2011, joined as CFO of Bank of Georgia in 2004. Mr Gilauri was appointed Chairman of the Bank in September 2015, having previously served as CEO of the Bank since May 2006. Up to 20 years of experience in the banking, investment and finance. Prior, he was EBRD (European Bank for Reconstruction and Development) banker. Over the last decade, Irakli's leadership has been instrumental in creating major players in a number of Georgian industries, including banking, healthcare, utilities and energy, real estate, insurance and wine. Holds an MS in banking from CASS Business School.



Avto Namicheishvili, Deputy CEO

Formerly he was BGEO Group General Counsel. Joined as a General Counsel at the Bank of Georgia in 2007, and has since played a key role in all of the Group's equity and debt raises on the capital markets, and over 25 mergers and acquisitions. Prior, was a Partner at a leading Georgian law firm. Holds LL.M. in international business law from Central European University, Hungary.

Ekaterina Shavgulidze, Chief Investment Officer Formerly served as Head of Funding and Investor Relations in BGEO Group. Joined BGEO as a CEO of healthcare services business in 2011. Most recently Eka played a key role in the GHG IPO as a Group Head of IR. Prior, she was an Associate Finance Director at AstraZeneca, UK. Holds an MBA from Wharton Business School



Giorgi Alpaidze, Chief Financial Officer

Formerly BGEO Group CFO. Joined BGEO as Head of Group's Finance, Funding and Investor Relations in 2016. He has extensive international experience in banking, accounting and finance. Previously he was a senior manager in Ernst & Young LLP's Greater New York City's assurance practice, BBA from the European School of Management in Georgia, U.S. Certified Public Accountant .

Georgia Capital Management







Nikoloz Gamkrelidze, CEO, Georgia Healthcare Group

Previously deputy CEO (Finance) of BGEO Group, Our healthcare business story starts with Nick, who started it in 2006, and has successfully led it through outstanding growth and most recently the IPO on the London Stock Exchange. Holds an MA in international healthcare management from the Tanaka Business School of Imperial College London.

Archil Gachechiladze, CEO, Bank of Georgia

Previously CEO at GGU, the Group's water utility and renewable businesses. Prior to that Archil was a Deputy CEO in charge of corporate banking in Bank of Georgia. He launched the Bank's industry and macro research, brokerage, and advisory businesses, as well as leading investments in GGU and launched Hydro Investments. Previously, he was an Associate at Lehman Brothers Private Equity in London, and worked at Salford Equity Partners, EBRD, KPMG, Barents, and the World Bank, Holds MBA with distinction from Cornell University and is CFA charterholder.



Avto Namicheishvili, Interim CEO, Georgia Global Utilities

Staring from 28-Jan-19, Avto assumes the role of interim CEO of the Group's Water Utility and Renewable Energy businesses, in addition to his deputy CEO role at Georgia Capital. Formerly he was BGEO Group General Counsel. Joined as a General Counsel at the Bank of Georgia in 2007, and has since played a key role in all of the Group's equity and debt raises on the capital markets, and over 25 mergers and acquisitions. Prior, was a Partner at a leading Georgian law firm. Holds LL.M. in international business law from Central European University, Hungary.



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Wine

Private

Irakli Burdiladze, CEO, m² Real Estate

Joined as a CFO at the Bank of Georgia in 2006. Before taking leadership of real estate business in 2010, he served as the COO of the Bank. Prior he was a CFO at a leading real estate developer and operator in Georgia. Holds a graduate degree in International Economics and International Relations from the Johns Hopkins University School of Advanced International Studies



Joined as the Head of Corporate Clients Division of Aldagi in 2004. Before taking the leadership of our P&C insurance business in 2014, he served as Deputy CEO of Aldagi in charge of strategic management for corporate sales and corporate account management. Holds the Master Diploma in International Law.

Giorgi Tskhadadze, CEO, Wine Business



CEO of wine business since November 2018. He was previously Head of Water Utility within GGU, having joined the group in December 2014. Prior to that, he held executive positions at several leading local companies, including as CFO at IDS Borjomi and Poti Sea Port. Prior to joining GGU, Giorgi was acting as a partner at Proxima Prime Partners. Holds BSc degree in Economics and Engineering from Tbilisi State University.

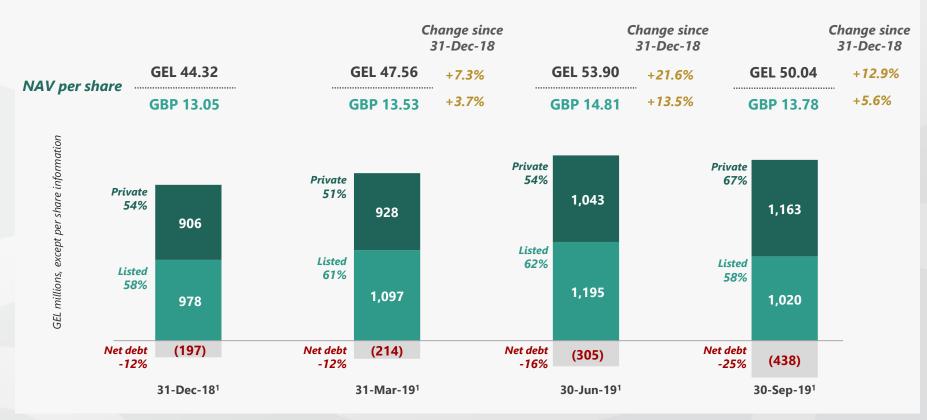


Tornike Nikolaishvili, CEO, Beer Business

CEO of beer business since September 2018, having previously been Chief Marketing Officer at Bank of Georgia from March 2018. Previously he was a Commercial Director at EFES Georgia - Natakhtari Brewery. Before joining EFES, he was an Advertising Manager of Cartu-Universal. Overall, he has 15 years' experience in FMCG sector. Holds BBA degree of European School of Management (ESM).

Net Asset Value evolution





3Q19 NAV Statement



GEL thousands unless otherwise noted	Jun-19	1. Value creation	2a. Capital allocation	2b. Buy-backs	3. Operating expenses	4a. Net interest expense	4b. Liquidity management	Sep-19	Change %
Listed Portfolio Companies	1,194,712	(174,290)	-	-		-	-	1,020,422	-14.6%
GHG ¹	661,413	(115,767)	-	-			-	545,646	-17.5%
BoG ¹	533,299	(58,523)	-	-			-	474,776	-11.0%
Private Portfolio Companies	1,042,811	37,009	82,804	-			-	1,162,625	11.5%
Late Stage	681,973	32,333	(30,609)	-			-	683,697	0.3%
Water Utility	459,706	33,913	-	-		-	-	493,619	7.4%
Housing Development	60,858	-	(30,609)	-			-	30,249	-50.3%
P&C Insurance	161,409	(1,580)	-	-			-	159,829	-1.0%
Early Stage	314,901	3,121	73,739	-			-	391,761	24.4%
Renewable Energy	62,737	-	6	-			-	62,743	0.0%
Hospitality and Commercial RE	182,431	4,517	52,995	-			-	239,943	31.5%
Beverages	69,733	(1,396)	20,738	-		-	-	89,075	27.7%
Of which, wine	59,633	(1,396)	16,099	-			-	74,336	24.7%
Of which, beer	10,100	-	4,639	-		-	-	14,739	45.9%
Pipeline	45,937	1,555	39,674	-			-	87,166	89.8%
Education	11,209	-	39,600	-			-	50,809	353.3%
Auto Service	24,363	1,555	-	-			-	25,918	6.4%
Digital Services	8,790	-	-	-			-	8,790	0.0%
Other	1,575	-	74	-			-	1,649	4.7%
Total Portfolio Value (1)	2,237,523	(137,281)	82,804	-		-	-	2,183,046	-2.4%
Net Delt (2)	(204 510)		(70.047)	(24 525)	(1.0.17)	(1270)	(42.027)	(420.447)	(2.0%)
Net Debt (2) of which, Cash and liquid funds	(304,519) 323,959	-	(79,017)				(13,827)	(438,117)	
		-	(74,378)		(4,843)		81,308	299,082	
of which, Loans issued	232,289	-	(4,639)	-	-	- 5,622	(96,313)	136,959	
of which, Gross Debt	(860,767)	-	-	-		(14,569)	1,178	(874,158)	1.6%
Net other assets/ (liabilities) (3)	5,361		(3,787)	1,200	(3,913)	-	4,115	2,976	-44.5%
Net Asset Value (1)+(2)+(3)	1,938,365	(137,281)	-	(30,335)	(8,756)	(4,376)	(9,712)	1,747,905	-9.8%
NAV change %		-7.1%	-	-1.6%	-0.5%	-0.2%	- 0.5 %	- 9.8 %	
Shares outstanding	35,961,403			(1,032,239) ²				34,929,164	-2.9%
Net Asset Value per share	53.90	(3.82)		(1,052,259)		(0.12)	(0.27)	54,929,104 50.04	
NAV per share change %	55.50	-7.1%		1.1%			-0.5%	-7.2%	-1.270
	14.01								7.0%
Net Asset Value per share (GBP)	14.81	(1.05)	-	0.17	(0.07)) (0.03)	(0.05)	13.78	-7.0%

(1) Number of shares owned in BoG and GHG were 9,784,716 and 75,118,503 shares, respectively.

(2) 650,375 treasury shares were cancelled and 381,864 treasury shares were purchased and transferred to Management Trust.

Value creation across private portfolio | 3Q19



Private Portfolio Businesses	Operating Performance	Greenfields	Multiple Change	Value Creation
GEL thousands	Performance Greenfields Change Value Creation (1) (2) (3) (1)+(2) 39,428 - (7,095) 32,33 33,913 - - 33,913 - - - - 5,515 - (7,095) (1,58) 4,519 - (1,398) 3,12 - - - - ial Real Estate 4,517 - - 2 - (1,398) (1,39) - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	(1)+(2)+(3)		
Late Stage	39,428	-	(7,095)	32,333
Water Utility	33,913	-	-	33,913
Housing Development	-	-	-	-
P&C Insurance	5,515	-	(7,095)	(1,580)
Early Stage	4,519	-	(1,398)	3,121
Renewable Energy	-	-	-	
Hospitality & Commercial Real Estate	4,517	<u> </u>	-	4,517
Beverages	2	-	(1,398)	(1,396)
of which, wine	2	-	(1,398)	(1,396)
of which, beer	-	-	-	-
Pipeline	-	-	1,555	1,555
Education	-	-	-	-
Auto Service	-	-	1,555	1,555
Digital Services	-	-	-	-
Total private businesses	43 947	_	(6.938)	37,009

NAV Statement | 30 September 2019



GEL thousands unless otherwise noted	%	Valuation Method	Mult	tiples	Fair Values		Change%	ΜΟΙϹ	IRR	Realized MOIC
			Sep-19	Dec-18	Sep-19	Dec-18				
Listed Equity Investments			_		1,020,422	977,827	4.4%	5.9x		2.1x
Georgia Healthcare Group PLC	57.0%	LSE			545,646	520,332	4.9%	4.9x	38.6%	1.0x
Bank of Georgia Group PLC	19.9%	LSE			474,776	457,495	3.8%	6.9x	20.6%	3.3x
Private Investments					1,162,625	905,547	28.4%			
Late Stage (at fair value)					683,697	628,326	8.8%	2.9x		0.7x
Water Utility	100%	EV/EBITDA	9.0	8.8	493,619	431,017	14.5%	2.6x	32.1%	0.3x
Housing Development	100%	DCF			30,249	66,785	-54.7%	1.9x	14.4%	1.5x
P&C Insurance	100%	P/E	8.7	7.4	159,829	130,524	22.5%	18.8x	32.1%	3.1x
Early stage (at fair value)					391,761	271,288	44.4%	1.0x		
Renewable Energy	65%	Cost			62,743	61,182	2.6%	1.1x	3.3%	
Hospitality & Commercial RE	100%	NAV			239,943	149,079	61.0%	1.3x	14.2%	
Beverage	86%				89,075	61,027	46.0%	0.6x		
Of which, wine		EV/EBITDA	9.6	9.1	74,336	56,771	30.9%	1.2x		
Of which, beer		EV/Sales	2.2	2.2	14,739	4,256	NMF	0.2x		
Pipeline					87,166	5,933	NMF	1.2x		
Education	70-90%	Cost			50,810	7,071	NMF	1.0x		
Auto Service	100%	EV/EBITDA	10.4	n/a	25,918	(1,326)	NMF	2.6x		
Digital Services	60%	Cost			8,790	-	NMF	1.0x		
Other	100%	Cost			1,649	188	NMF	1.0x		
Total Portfolio Value (1)					2,183,046	1,883,374	15.9%	2.8x		
Net Debt (2)					(438,117)	(196,915)	122.5%			
of which, Cash and liquid funds					299,082	299,650	-0.2%			
of which, Loans issued					136,959	305,480	-55.2%			
of which, Gross Debt	_				(874,158)	(802,045)	9.0%			
Net other assets/ (liabilities) (3)					2,976	1,762	68.9%			
Net Asset Value (1)+(2)+(3)					1,747,906	1,688,221	3.5%			
Shares outstanding					34,929,164	38,089,558	-8.3%			
Net Asset Value per share (GEL)					50.04	44.32	12.9%			
Net Asset Value per share (GBP)					13.78	13.05	5.6%			

Multiple of Invested Capital (MOIC) | 30 September 2019



GEL millions	Gross Investment	Sell down	Dividends	Fair Value	ΜΟΙϹ	Realized MOIC
	(1)	(2)	(3)	(4)	(2+3+4) / (1)	(2+3) / (1)
Listed Investments	268	418	138	1,020	5.9x	2.1x
Georgia Healthcare Group PLC	139	131	4	546	4.9x	1.0x
Bank of Georgia Group PLC	129	287	134	475	6.9x	3.3x
Private investments, late stage	316	-	234	684	2.9x	0.7x
Water Utility	214	-	60	494	2.6x	0.3x
Housing Development	92	_	142 ¹	30	1.9x	1.5x
P&C Insurance	10	_	32	160	18.8x	3.1x
Private investments, early stage	392	-	-	392	1.0x	-
Renewable Energy	58	-	-	63	1.1x	-
Commercial and Hospitality Real Estate	186 ¹	-	-	240	1.3x	-
Beverage	147	-	-	89	0.6x	-
Of which, wine	62	-	-	74	1.2x	-
Of which, beer	86	-	-	15	0.2x	-
Pipeline	70	-	-	87	1.2x	-
Education	50	-	-	51	1.0x	-
Auto Service	10	-	-	26	2.6x	-
Digital Services	9	-	-	9	1.0x	-
Other	2	-	_	2	1.0x	-
Total	1,046	418	372	2,183	2.8x	

(1) Includes capital reallocation to hospitality & commercial real estate business of GEL 132 million.

Glossary



- **Combined ratio** equals sum of the loss ratio and the expense ratio.
- **EBITDA** earnings before interest, taxes, non-recurring items, FX gain/losses and depreciation and amortization; The Group has presented these figures in this document because management uses EBITDA as a tool to measure the Group's operational performance and the profitability of its operations. The Group considers EBITDA to be an important indicator of its representative recurring operations.
- **EV** enterprise value.
- Expense ratio in P&C Insurance equals sum of acquisition costs and operating expenses divided by net earned premiums.
- GCAP refers to the aggregation of stand-alone Georgia Capital PLC and stand-alone JSC Georgia Capital accounts.
- Georgia Capital and "the Group" refer to Georgia Capital PLC and its portfolio companies as a whole.
- IRR for portfolio companies is calculated based on a) historical contributions to the portfolio company less b) dividends received and c) market / fair value of the portfolio company at 30 September 2019.
- Liquid assets & loans issued include cash, marketable debt securities and issued short-term loans.
- Loss ratio equals net insurance claims expense divided by net earned premiums.
- LTM last twelve months.
- MOIC Multiple of Capital Invested is calculated as follows: i) the numerator is the cash and non-cash inflows from dividends and sell-downs plus fair value of investment at reporting date ii) the denominator is the gross investment amount.
- NAV Net Asset Value, represents the net value of an entity and is calculated as the total value of the entity's assets minus the total value of its liabilities.
- Net investment gross investments less capital returns (dividends and sell-downs).
- **NMF** not meaningful.
- NOI net operating income.
- NTM next twelve months.
- Realised MOIC realised Multiple of Capital Invested is calculated as follows: i) the numerator is the cash and non-cash inflows from dividends and sell-downs ii) the denominator is the gross investment amount.
- **RevPAR –** revenue per available room.
- **ROAE** return on average total equity (ROAE) equals profit for the period attributable to shareholders divided by monthly average equity attributable to shareholders of the business for the same period for BoG and P&C Insurance.
- ROIC return on invested capital is calculated as EBITDA less depreciation, divided by aggregate amount of total equity and borrowed funds.

Company information



Georgia Capital PLC

Registered Address 84 Brook Street London W1K 5EH United Kingdom <u>www.georgiacapital.ge</u> Registered under number 10852406 in England and Wales

Stock Listing London Stock Exchange PLC's Main Market for listed securities Ticker: "CGEO.LN"

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Share price information

Shareholders can access both the latest and historical prices via the website www.georgiacapital.ge

